

United States Army War College



Course Overview Presentation for Speakers and Panelists:

**Combined Force Land
Component Commander
(CFLCC) Conference,
13-18 June 2004**



Why a Combined Land Commander Conference?

Intent: Provide the CSA and senior Army Leadership the capability to conduct strategic engagement with international senior land commanders to build a foundation for future operational success.

- **Under the current NSS and NMS, U.S. Land Commanders will habitually operate in a multinational environment:**
 - **Most Often: Along side traditional Anglo-partners: U.K., AUS and Canada**
 - **Most Likely: Beyond these traditional relationships, with a myriad of international teammates that may not be familiar with U.S. operations.**
 - **Always: With a host nation either as a coalition partner or essential sponsor.**
- **Building Strategically significant relationships among international land commanders is key to future operational success for:**
 - **Ensuring access**
 - **Facilitating rapid deployment, RSOI and establishment of credible and capable coalition land force that supports the Combatant Commander's campaign design.**
- **Establishes mutual operational and professional understanding and builds relationships among U.S. and multinational land leaders of**



Conference Mission and Objectives

Prepare senior officers to function effectively as Land Component Commanders in the joint, multinational, and international organizational environments.

Objectives: Graduates of the Combined Force Land Component Commander Conference will be able to:

- Formulate, prepare for and execute land operations that support the Coalition (Combatant) Commander in the accomplishment of international policy objectives.
- Form the command and execute the theater-wide and multinational integrating functions of a Coalition Land Force Command.
- Conduct operations in conjunction with other functional coalition commands (CFACC, CFMCC, and CFSOC).
- Conduct sustained land-dominance operations within a complex multinational, interagency (U.S), international (IO and NGO) and regional/global media environments that defeat enemy efforts and stabilize conditions through coalition land actions.



Coalition Topics & Scope

- **Roles and Responsibilities of the CFLCC** - Theater to JTF levels in forming and operating the multinational command.
- **Theater-level Strategy**- Integration of major land operations into the Coalition and Combatant Commander's Campaign Plan amid dynamic conditions. Essential elements of establishing and ensuring coalition cohesion and unity of effort.
- **Land Dominance Operations** that support the Combined Commander objectives and accomplish mutual, agreed upon policy objectives.
- **Combined Land Operations** with multinational forces, including discussions of capabilities and limitations/national restrictions.
- **Political and Media Influences** - operations under a multinational command structure and guidance by an international organization; participation by Non-Governmental and International Organizations.
- **Key Operational-Level Systems/Processes**: establishing effective systems for the coordination, synchronization and integration of multinational maneuver (including RSOI), fires, information/intelligence sharing, communications, protection, and sustainment.



CFLCC Conference 2-05: 13 - 18 June 2005

Monday (13 Jun) Tuesday (14 Jun) Wednesday (15 Jun) Thursday (16 Jun) Friday (17 Jun)

Saturday (18 Jun)

0800-0815 Commandant's Welcome 0815-0845 Conference Overview 0845-1015 Joint Land Ops: The Army in Theater (LtGen Mattis w/Prof (Bonin)) Marines in Theater (LtGen Mattis w/Col Pomeroy) 1015-1200 Combined Campaign Planning (COL (R) Fitzgerald)	0800-1200 JFLCC Fundamentals (LTG McKiernan) Forming the LCC (LTG McKiernan) 1200-1215 Class Photo 1215-1300 (Working Lunch) CSA perspectives on Coalition Operations (Gen Schoomacher)	<u>Setting the Theater</u> 0800-0915 Operational ISR (MG(Ret) Marks) 0930-1030 Operational Protection (BG Bromberg) 1045-1145 Theater RSOI (LTG Christianson)	<u>Component Perspectives</u> 0800-0900 CFSOC Perspectives (BG (R) Fuller) (T) 0915-1015 CFMCC Perspectives (VADM Fitzgerald) 1030-1200 CFACC Perspectives (GEN Croker)	0745 - 0900: Views on Coalition Command (VTC) (GEN Casey) 0900 - 1115: Exercise 3: Transition to Stability/Follow-on Operations (Senior Mentors) 1130-1315 (Working Lunch) Coalition Land Command - Afghanistan (LTG Barno) 1330 - 1430: UN Perspectives (Mr Guehenno) 1445-1630 Coalition Land Command - Iraq (LTG Metz) 1615-1700 Final Comments - Coalition Cmd at the Operational Level (Senior Mentors)	0830-1700 International Fellows and Optional for U.S. Gettysburg Staff Ride
1300-1500 Challenges of Forming & Operating Coalitions (ADM (R) Barrie) 1515 - 1700 US Interagency Planning in Coalition Ops (Mr Hawley)	1300-1415 Operational Command and Senior Leader Communications (Senior Mentors) 1415-1445 Exercise Overview & Situation Briefing (COL Embrey) 1445-1745 Exercise 1: Mission Analysis & Commander's Intent (Senior Mentors)	1230-1400 Theater Sustainment (LTG Christianson) 1415 - 1700: Exercise 2: Setting the Theater and Forming the Coalition (Senior Mentors)	1230-1400 Operational Effects Process: (LtGen Renuart) 1415 - 1545 International Media Panel: - CNN Mr Boulette - BBC Mr Turner - Al J Mr Foukarra (T) 1600 - 1715 U.S. Interagency in Stability Operations (Amb Pascual)	1200-1230 Lunch 1230-1400 1400-1430 Lunch	
Commandant's Dinner @ Gettysburg (Team Event)		Team Dinner Reception	(Optional)	Departure NLT 1700 (Boiling Springs Tavern)	5



CFLCC Conference 2-05

Attendee Distribution

US Attendees

**Army Primary Slate
- 4**

**Marine Corps Slate -
2**

Navy Slate - 1

Air Force Slate - 1

Int'l Attendees

Australia - 1

Canada - 1

India - 1

Pakistan - 1

Republic of Korea - 1

United Kingdom - 1

Total Attendees - 14



Senior Mentors Guide Seminars

Senior Mentors:

- **“Deep bench with balanced experience:”** Land component commanders with varied experience and knowledge of conference content & requirements.

Seminar-based Exercises:

- **Senior Mentor-led teams explore key challenges of land component command.**

Lesson Content:

- **Briefings by senior speakers.**
- **Comments & discussion guided by Senior Mentors.**

CFLCC **Conference 2-05**

GEN (R) Bramlett

GEN (R) Franks

LTG (R) Smith

LtGen (R) Christmas



Senior Speakers and Panelists

Senior Speakers:

- **Provide the centerpiece for each lesson's content.**
- **General officers (or equivalent) who have in-depth knowledge and experience in the subject area.**
- **Recent experience in OEF/OIF preferred.**

Content: Conference Director works with speakers and/or staff writers to develop content that meets conference intent.

Lessons:

- **Following SM remarks, speakers offer presentations and entertain Q&As.**
- **SMs interact to guide discussions and**



Tentative Senior Speaker Slate

LCC Fundamentals

Army & Marines in Theater

LtGen Mattis w/Prof Bonin
& Col Pomeroy

Combined Campaign Planning

COL (R) Fitzgerald

Challenges of Coalition Command

ADM (R) Barrie

Interagency Teamwork in Coalition Operations

Mr Hawley

JFLCC Fundamentals

LTG McKiernan

Forming the LCC

LTG McKiernan

Setting the Theater

Operational ISR

MG (R) Marks

Operational Protection

BG Bromberg

Theater RSOI

LTG Christianson

Theater Sustainment

LTG Christianson

Component Perspectives

CFSOC Perspectives

BG (R) Fuller

CFMCC Perspectives

VADM Fitzgerald

CFACC Perspectives

LtGen Croker

Operational Command

Operational Effects Process

LtGen Renuart

International Media Panel

CNN: Mr Boulette

BBC: Mr Turner

Al-J: Mr Al-Mirazi

US Interagency in Stability Operations

AMB Pascual

Views on Coalition Command

GEN Casey

Coalition Land Command

LTG Barno

UN Perspectives

Mr Guehenno

Coalition Land Command-Iraq

LTG Metz



CFLCC Conference Carrier Exercise

CFLCC Commander's Guidance

Method: For each portion of the exercise, attendees will receive various staff recommendations to review for approval. In turn, the attendees will use these as a basis for providing clarifying guidance to the staff to guide future planning.

Prior to each exercise, they receive:

- An intelligence Update that portrays the operational level situation in theater
- Political-Military Directive (updated based on changing conditions)
- Combatant Commander Guidance and Intent (also updated as required, based on changing and evolving conditions)
- Emerging constraints and restraints to action (National, Combatant Commander, Host Nation, etc)



Exercises & Staff Briefings:

Provide analysis/recommendations for commander consideration, approval and further focusing guidance.



They provide guidance on:

- LCC Mission Statement - Review and approve recommendation; update as required by situational change
- Commander's Guidance and Intent (also updated/revised with changing conditions)
- Approved Effects Objectives and Tasks - based on review of staff's recommendations, and considering evolving conditions
- Decision Points and Guidance on CCIR required to support these DP's

CFLCC Conference Carrier Exercise

Plenary briefings by SMEs offer doctrinal and experiential base

Exercise
Intro:

Organize
the LCC

Build the
Force and
Theater

Synchronize
the
Operational
Fight

Conflict Transition
and Coalition Ops

Ex 1: Commander's Initial Operational Guidance

Given CFC mission/intent, evaluate staff recommendations and provide guidance on:

Changing
Conditions

Mission Analysis & Commander's Intent

- Specified & implied tasks
- Assumptions
- Constraints & restraints
- International mandates
- Commander's Intent
- Endstates

Ex 2: Setting the Theater and Forming the Coalition

Given changing political/policy conditions and CFC mission/ intent, provide guidance on:

Changing
Conditions

Setting the Theater:

- Force projection
- RSOI
- Protection
- Priorities and battlespace geometry for building the theater base for combined forces

Ex 3 : Conflict Transition to Stability and Support:

Given political/military conditions as transition nears, provide guidance on:

Conflict Transition from MCO to SASO

- Envision key challenges and operational conditions
- Establish stability framework
- Accept/build coalition forces

Attendees develop skills to:

- Approve/revalidate mission
- Provide and update Commander's Intent for land operations
- Determine, accept, integrate, and organize coalition forces
- Determine key decisions with supporting CCIR

- Continued IO/NGO/ media challenges and integration
- Handling of detainees and



United States Army War College POCs

Course Director - COL James Embrey

Dept of Military Strategy, Planning and Operations

(717) 245-3862 DSN 242-x

James.Embrey@carlisle.army.mil

Course Deputy Director - Prof G.K. Cunningham

(717) 245-3447 DSN 242-x

Glenn.Cunningham@carlisle.army.mil

Administrative Support - Ms. Deborah Knowles

(717) 245-3452 DSN 242-x

Deborah.Knowles@carlisle.army.mil

Executive Services Support - Ms Connie Warner

(717) 245-4818 DSN 242-x

Connie.Warner@carlisle.army.mil

Website: <https://www.carlisle.army.mil/jflcc>